

Risk-based Quality Management in Clinical Data Management

The Journey so far

PSDM Networking Event, CHDR, Leiden 25 November 2025

Peter G. Stokman

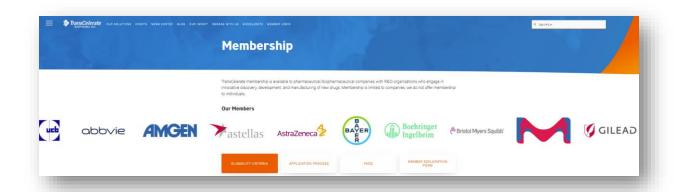
Reporting & Visualization Business Lead Data Monitoring & Operational Insights Bayer AG

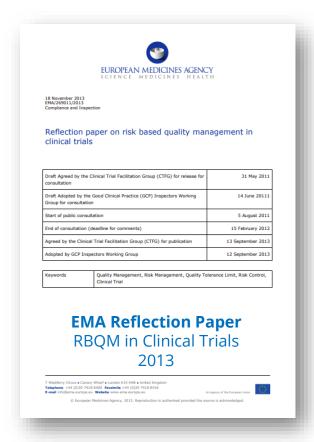




Storyline

- // Inspiration & guidance
- // Developing tools & processes
 - // CDM
 - // Centralized Monitoring
 - // RBQM at the sites
 - // PharmacoVigilance/Site Audit Management
- // Some Examples
- // Further evolution











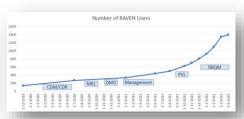
Start RAVEN development for RBM CDM & CM



Initial QTLs



Development of RAVEN RBQM Dashboards



Roll out of RAVEN RBQM Dashboards for site management



2015

2016

2017

2019

2020

2021

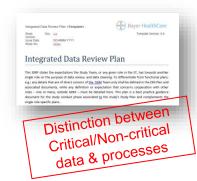
2022

2023

2024

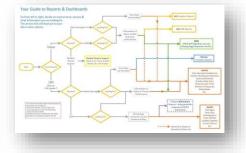
2025

Process changes: IDRP + CDR/CSM function



Developing RAVEN dashboards & growth of use cases, finding a place in the existing reporting environment



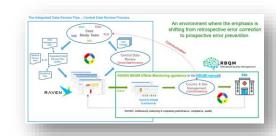




Query Control Initiative embedded in the new context

Further

- inclusion of CtQ
- parsimony





Inspiration & Indicators

- // Inspired by the EMA Reflection Paper RBQM in Clinical Trials 2013
- # Guided by the Transcelerate's Risk Indicator Library
 Blinded survey on Risk Indicators => Risk Indicator Library: 140 Risk Indicators
- // Insights as a Service by Clinical Data Management

environments and Impention Complements are Impendion Reflection paper on risk based quality management in clinical trials
Draft Agreed by the Clinical Trial Facilitation Group (CTFG) for release for consultation
Craft Adopted by the Good Clinical Practice (GCP) Inspectors Working Group for consultation
Start of public consultation 5 Aug
End of consultation (deadline for comments) 15 Februs
Agreed by the Clinical Trial Facilitation Group (CTFG) for publication 13 September 14 September 14 September 15 Sep
Adopted by GCP Inspectors Working Group 12 Septemb
Keywords Quality Management, Risk Management, Quality Tolerance Limit, Risk C Clinical Trial

		Ris	k Indicator Cate	gories & Sub-Cate	egories	U EU-Open Hellerines Agency, 2013. No	rescore a activistic process for source a activistique.
Monitoring				CDM/Central Statistical Monitoring			
Investigational Product	Essential Documents	Staffing, Facilities and Supplies	CRA/On-site Workload	Data Quality	Issue Management	Safety	Subject Recruitment and Discontinuation
CRA compliance	Responsibility for Data Quality	PI Oversight	CRA Compliance	Adverse Events	CRA compliance	Adverse Events	Enrollment
Dispensing compliance	Site Compliance	Site Compliance	CRF Review	CRF Completion	Discrepancy (Query) Management	Lab Data	Screen Failures
Drug Accountability	Study compliance	Site/Staff Turnover		Data Trends	Protocol Compliance	Outcome or Endpoint	Subject Discontinuation
Patient compliance				Diagnostic Testing	Site Compliance	Serious Adverse	
Shipment				Discrepancy (Query)	Subject	Study Drug	
				Management	Discontinuation	Discontinuation	
Site compliance				Patient Compliance			
Storage				PI Oversight			
				Protocol Compliance			



 $C_{Ompliance}$

Examples of Indicators (KRI, KPI, KQI)

Analysis per: Study, Country, Site; Current QTLs E6 (R2) (=> Acceptable Ranges E6 (R3); Transcelerate ICH E6 Asset Library)

// Compliance

Protocol (PDs/VFs, In/Ex)

// Timeliness

Subject visit, Sampling, Data Entry, SAE reporting

// Recruitment & Retention

Enrolment, Screen Failure rate/reason, Discontinuation Rates/Reasons, Dropouts, LFU, Withdrawal of IC

// AE/SAEs

Incidence, Frequency, Distribution, AEs of special interest, Discontinuations

Transcription Errors

Changes due to SDV

Issue Resolution

Data Entry, Turnaround Times, Query aging

Queries

Counts (per site/CRF page), Re-queries, Query Rate, Query Quality, Changes due to Queries

Missing Pages/Data Identification

Numerical & Categorical Data (values/time series)

Variance, Outliers, Anomalies

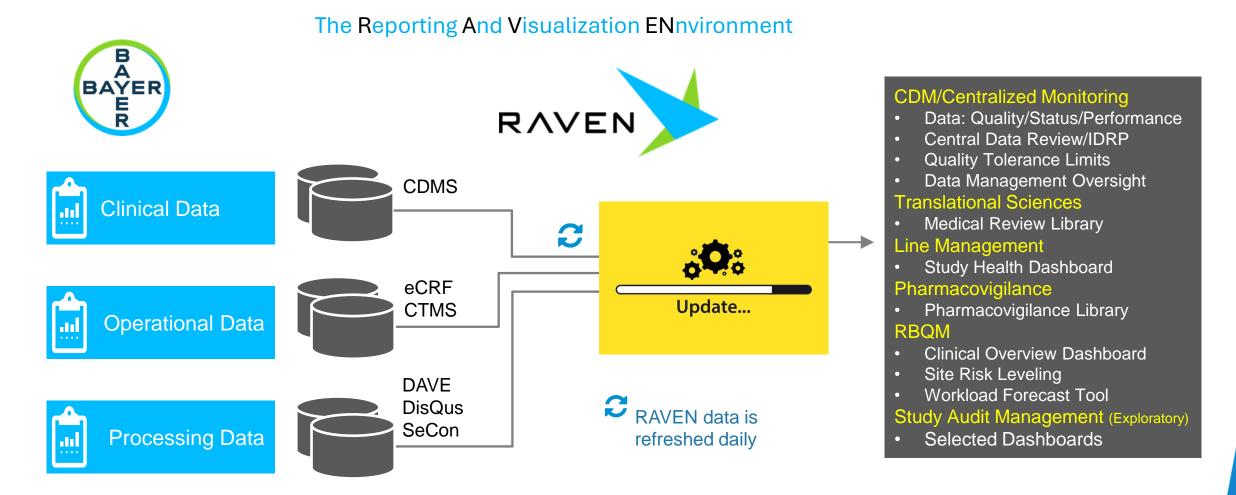
Advanced Analytical approaches

Duplicate randomization, AE underreporting, Exploring unsupervised approaches, ML/AI

 $D_{at_a}Q_{uality}$ &

Issue Management

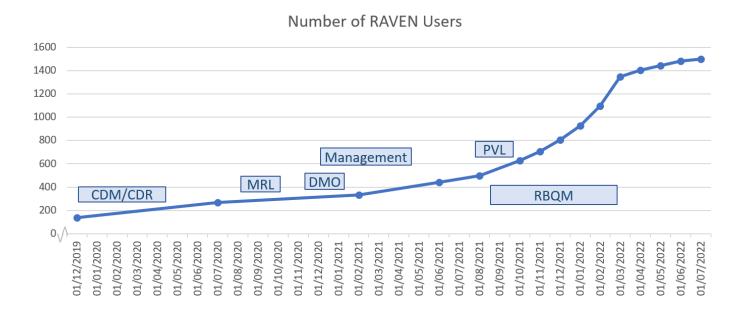






RAVEN

- 85+ dashboards
- # 150 In-house + outsourced studies ('Data Management Oversight' dashboard)
- // 1500+ Users (internal/external)
 - Clinical Data Managers (in-house & outsourced), Centralized Monitoring (IDRP)
 - Medical Review Library/Visual Patient Profile Phase 1: Study Medical Experts
 - // Management: Study Health Dashboards
 - // Pharmacovigilance Library: Global Safety Leads
 - # RBQM: Country & Study Lead Monitors, Study Managers, Clinical Research Associates
 - Site Audit Management (SAM): Clinical Auditors





Emphasis is shifting from The link between Centralized Monitoring & Remote Monitoring retrospective error correction to prospective error prevention. The Integrated Data Review Plan - Centralized Monitoring Process **SStat** SDM **Monitoring** Core SLM **SME Study Team** Investigator Data **Site Monitoring** Management Package Central Data Medical **Integrated Data** Review Review Review Plan (IDRP) Clinical Data Reviewers Monitoring **RAVEN RBQM Remote Monitoring** Site Country & Site Management Subset RAVEN CLM/CRA/StM/SLM RAVEN RBQM **Dashboards**

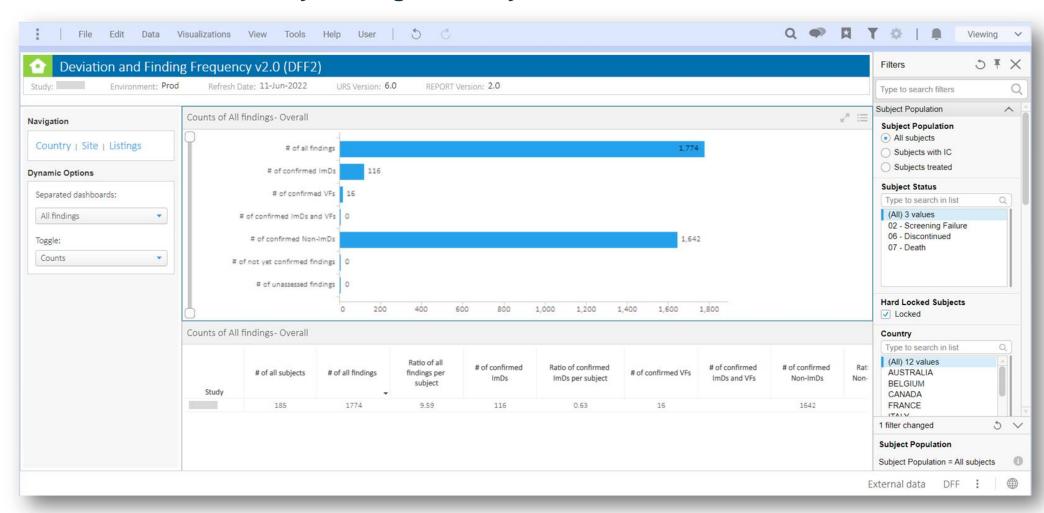


Ongoing Site Risk leveling Dashboard



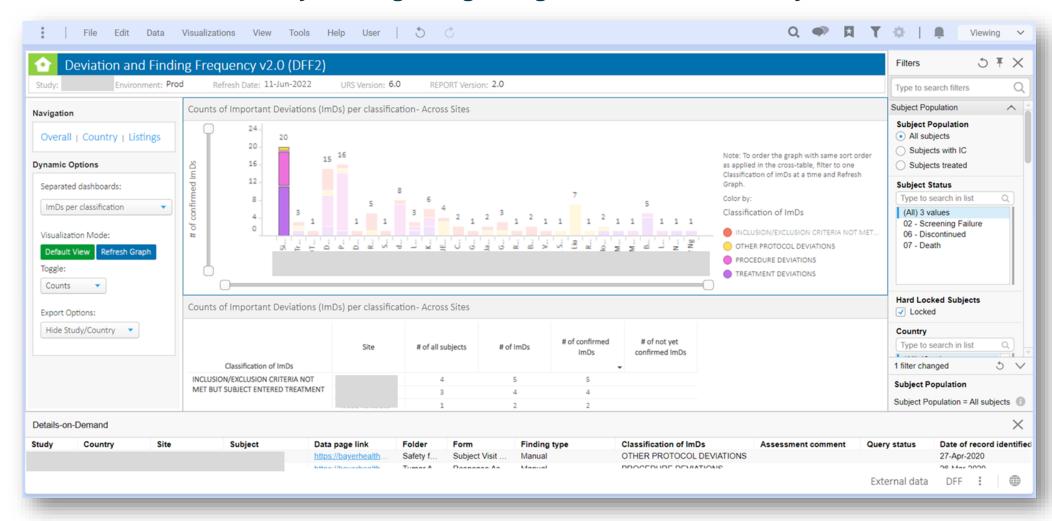


Protocol Deviations & Validity Findings at Study level



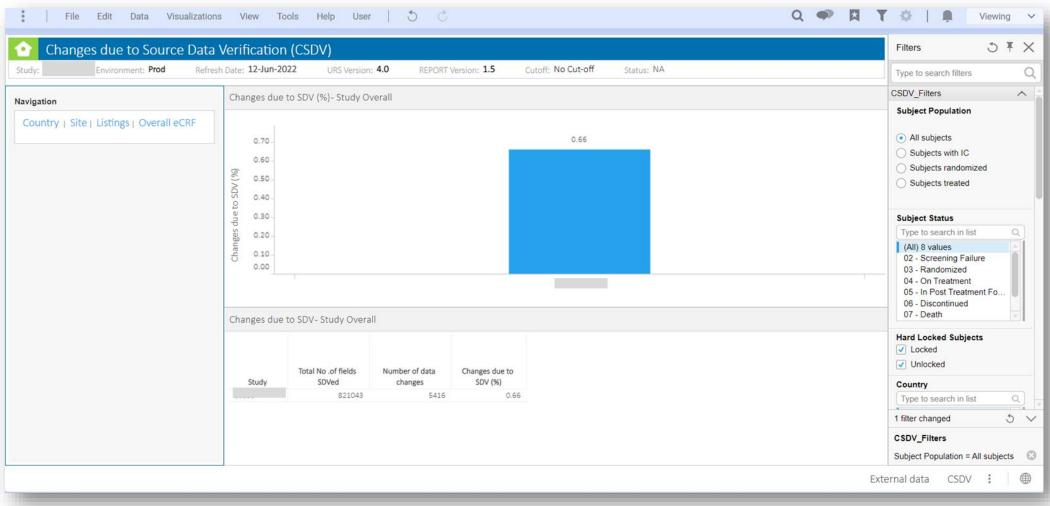


Protocol Deviations & Validity Findings: beginning of a Root Cause Analysis



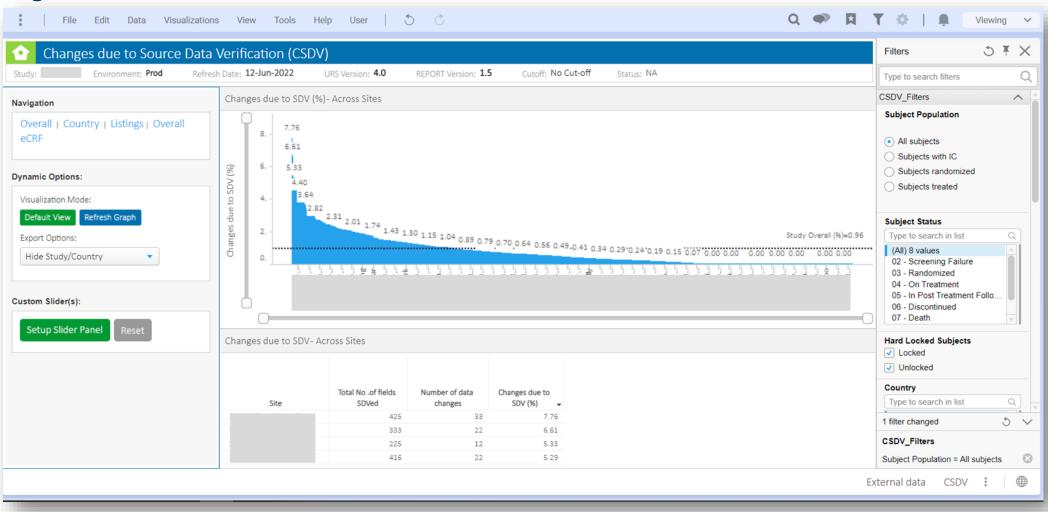


Changes Due to SDV: at study level





Changes Due to SDV: at site level





Example of IMPALA consortium collaboration: Clinical Trial Anomaly Spotter (CTAS)

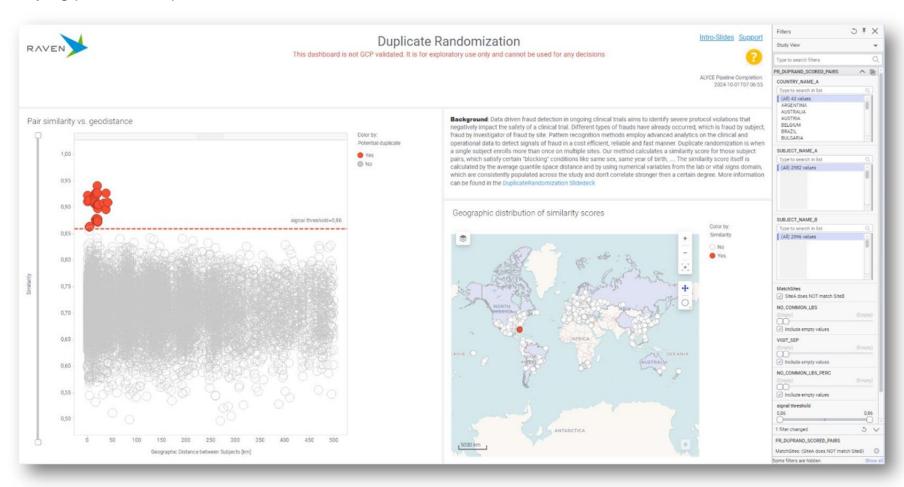
- // Identifies site and subject level time series anomalies
- Started in 2022 as Time Series Outlier & Anomaly at Bayer
- Since July 2023, co-developed within the IMPALA consortium as Central Statistical Monitoring (CM) tool





Duplicate Randomization Report ('two' study participants are actually *the same* person)

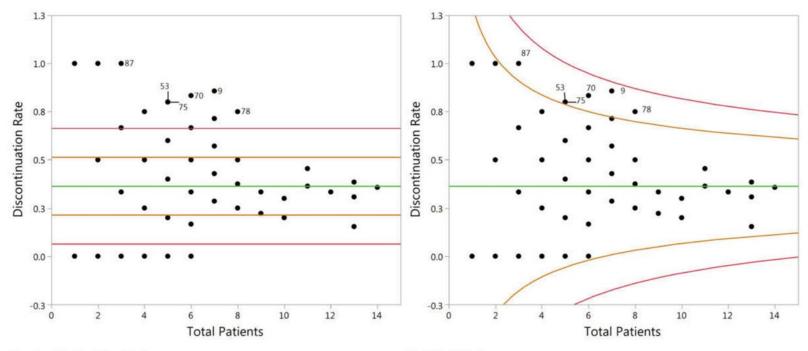
- Pair-wise comparison of in-database-fingerprint (based on DM, VS, LB)
- Helps identifying potential duplicate randomizations





Good Statistical Monitoring (GSM) applied to OsRL & CM dashboards

- Ongoing site Risk Leveling (OsRL)/Central Monitoring (CM) dashboards: Bayer's brainchild => inhibiting lead
- # Gilead Sciences: Good Statistical Monitoring (GSM) Open-Source R Package
- PHUSE RBQM Working group: pre-competitive cross company collaboration.
- Standardized calculations & visualizations (funnel visualization, data pipelines, extensive framework for testing/validation)



Constant Limits (Absolute)

Overall: 36.4% Moderate Limits (Yellow): 36.4% \pm 15.0% Severe Limits (Red): 36.4% \pm 30.0%

Statistical Limits

Moderate: 36.4% Moderate Limits (Yellow): 95% Confidence Interval Severe Limits (Red): 99.7% Confidence Interval



What's next?



ML/AI to identify issues & send to DMs

> 2025 2026 2027 2028 2029 Beyond

Further embedding of proportionality & risk-focused approach

=> 'Critical Thinking'

- # 2025-2027: Further embed risk-focused/proportional approach in clinical development culture:
 - More explicit cross-functional CTQ assessment
 - // 'Data Parsimony'
 - Continued focus on systemic issues rather than individual errors preventive rather than corrective
- // 2025-2029: Use ML/AI to identify issues & send to DMs

Critical to Quality	CtQ Factor related to:				
Category					
1. Protocol Design &	1.1 Eligibility Criteria				
Maintenance	1.2 Endpoints				
	1.3 Randomisation				
	1.4 Masking/ Blinding				
	1.5 Controls				
	1.6 Data Quantity 'Data Parsimony'				
	1.7 IMP Handling & Administration				
	1.8 Procedures & Tests				
2. Data Integrity	2.1 Validation				
	2.2 Security				
	2.3 Access Management				
	2.4 Data Privacy				
	2.5 Audit trails				
	2.6 End-to-end dataflow reliability				
3. Feasibility	3.1 Study & Site Feasibility				
4. Participant Safety	4.1 Signal Detection & Safety Reporting				
	4.2 DMC/ Stopping Rules				
	4.3 Informed Consent: Process				
	4.4 Informed Consent: Information				
5. Study Conduct	5.1 Training				
	5.2 Data Recording & Reporting				
	5.3 Data Monitoring				
	5.4 Data Management				
	5.5 Statistical Analysis				
6. Study Reporting	6.1 Dissemination of Study Results				
7. Third Party Engagement	7.1 Delegation of Sponsor Responsibilities/ Sponsor Oversight				
	7.2 Collaborations				
8. Technology	8.1 Digital Healthcare Technologies				
	8.2 Advanced Analytics				
	8.3 Real World Data				



Thank you!

Peter G. Stokman

Reporting & Visualization Business Lead Data Monitoring & Operational Insights Bayer AG

peter.stokman@bayer.com